

# MERCER TALENT TRENDS



## Aligning Work to Future Value

Unlock growth in the new world of work by redesigning jobs and moving people to where future value will be created

Executives predict:

>1 in 5 jobs



in their organization will cease to exist

48%

HR leaders mapping the future skills needed

52%

HR leaders assessing their organization's skill gaps

33%

companies using analytics to inform build, buy, borrow, or bot strategies



## Building Brand Resonance

Listen carefully and learn from data to create a brand proposition that attracts the talent you want

Top HR priority



Acquiring talent that's a better fit with the future model

Bottom HR priority



Rethinking the talent value proposition

Thriving employees are:

2 times

more likely to work for a company that supports flexible working

4 times

more likely to work for a company that ensures equity in pay/promotion decisions



## Curating the Work Experience

Make work simple, intuitive, and digitally enabled to help your people grow and thrive

88%

HR teams investing in technology to improve the employee experience

25%

Employees who say their company really understands their unique skills and interests



## Delivering Talent-Led Change

Inspire a growth mindset by redesigning structures, workflows, and talent strategies around your people

only 13%

Organizations offering employees a fully digital experience

Companies that have a fully digital experience are ...

6 times more likely

to see HR as a significant contributor to the business

Source: Mercer's 2019 Global Talent Trends study